

BARTHOLOMEW COUNTY YOUTH SERVICES CENTER

2350 ILLINOIS STREET
COLUMBUS INDIANA 47201

812-379-1690

2011 YEAR END REPORT

Jason Bowser
Director

Anita Biehle
Assistant Director

The Honorable Stephen R. Heimann
Bartholomew County
Circuit Court Judge

Heather Mollo
Bartholomew County
Juvenile Magistrate

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DIRECTOR'S OVERVIEW

The Bartholomew County Youth Services Center offers a variety of services for Bartholomew County children, youth and families. While each of the services offered by the Center has a different function, they all share a common mission.

Our mission is to respond to the community's needs with a continuum of care, programming, services, and advocacy for minors under the jurisdiction of the Court in settings that are safe for both the community and youth.

We treat each youth with respect and dignity, holding them to appropriate behavioral expectations through a system of rewards and consequences that are applied in a fair, firm, and consistent manner that is conducive to their personal growth and development.

Brief descriptions of the services offered by the Center are as follows:

- I. **DETENTION** Secure placement designed for youth awaiting the court process who are considered to be a danger to public safety, likely to re-offend, or flee before their court appearance. Youth may also be sentenced to serve time in secure detention for up to 90 days for under the age of seventeen and for 120 days for youth seventeen years of age and older.

Detention programming focuses on teaching young people about choices and consequences. Residents receive six hours of educational instruction at the Center year round, five days per week.

In Indiana, the Department of Correction has the responsibility for providing standards for compliance for secure detention. Detention is designed to hold 16 youth between the ages of 10 and 18.

- II. **SHELTER** Non-secure, temporary, emergency placement designed to serve status offenders, abused and/or neglected juveniles, children of families in crisis and children and youth awaiting out-of-home placement. Shelter residents attend public school and remain active in community-based activities to the greatest extent possible.

The Indiana Family and Social Services Administration provide rules and licensing for shelter programs. The Center's license allows for up to ten youth between the ages of 10 and 18 to remain in shelter care for up to sixty days.

- III. **DROP OFF** By local policy, the Center will accept any youth taken into custody by a law enforcement officer within Bartholomew County. Intake Officers are available 24 hours a day. The intake officer interviews parents and other interested parties to determine if the youth should be placed in detention or shelter, or released to a parent or guardian. This service allows law enforcement

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officers to return to patrol immediately.

- IV. DAY TREATMENT** A non-residential intensive program designed to reduce the likelihood of further delinquency by juvenile offenders. Program components include group counseling and role play, goal setting, life skills training, parenting education, supervised public school attendance and case management. Participants of this program reside at home and participate in programming at the Center seven days per week. Successful program completion requires completion of assigned cognitive curricula, vocational education and training, and money management. Parents are required to attend parenting education and parent support group sessions. Aftercare services are provided for 30 days. Day Treatment has the capacity to serve up to ten local youth and their families at any given time.
- V. AFTERCARE/COMMUNITY LIAISON** This provides electronic monitoring and home detention services to juveniles referred by the Court. Juveniles referred to this program have committed offenses that do not necessarily require secure detention of the youth but warrant an increased level of supervision along with the provision of individual and family support services. These same services may be provided to referred juveniles that have returned to the community from a Department of Correction placement. Electronic monitoring services through this program are also provided to juveniles in the Day Treatment program and juveniles who participate in the Community Transition Program.
- VI. TRANSITION PROGRAM** This service provides transition services to youth who are sentenced to secure detention for thirty days or more. Whenever a youth is taken from his/her community for a period of time, there is a loss of connect with the community, the school, etc... Rather than just release the youth to his/her home without the benefit of resources and support, the Bartholomew County Youth Services Center offers transition services to these youth. These services include the Aftercare/Community Liaison in the home at least three days a week, a mentor, and the Center's Education Liaison to assist the youth's transition back into the school system. The youth's parents, as well as the youth's probation officer, is also involved in the youth's transition services.
- VII. JUVENILE WORK CREW** This service gives the court and probation an option as a graduated sanction, which may keep the youth out of secure detention or an extended probation term. Work Crew consists of youth who have been ordered by the court or Court Services to perform community service hours. The work crew does community projects for various agencies, non-profit groups, churches, schools, senior citizens or persons with disabilities. Youth learn work ethics and a variety of skills while serving in the community.

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BARTHOLOMEW COUNTY REFERRALS IN 2011

Any child taken into custody in Bartholomew County can be brought to the Youth Services Center for Detention or Shelter placement if necessary, or be returned home. Youth are referred for everything from the most serious delinquent offenses, to being a child in need of services (CHINS). The following chart reflects the outcomes of all Bartholomew County children and youth brought to the Center in 2011. In the following graph, "Drop Off" refers to youth returned to their parent's care without immediate placement at the Center.

REFERRAL	TOTAL	DETENTION	OVER CAPACITY	DROP OFF	DAY TREATMENT	SHELTER
BCSD	83	31	0	39	0	13
COURT	163	93	0	0	8	62
CPD	383	147	0	198	0	38
DCS	12	0	0	2	0	10
EPD	5	2	0	3	0	0
HPD	14	8	0	5	0	1
ISP	1	0	0	1	0	0
TOTALS	661	281	0	248	8	124

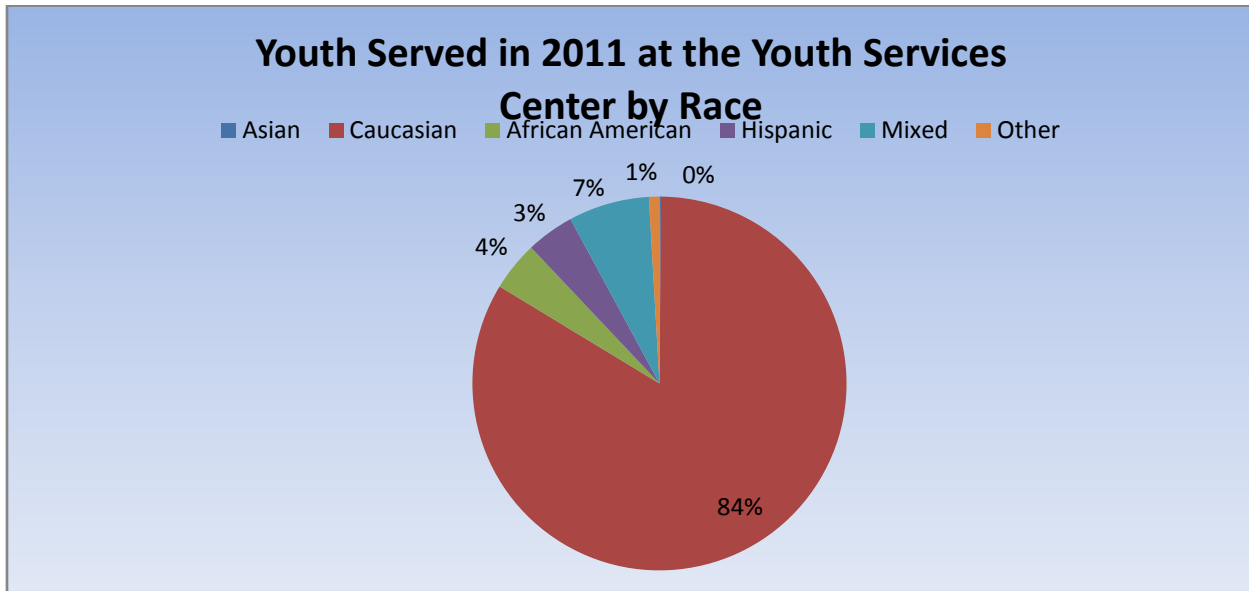
YEAR	TOTAL	DETENTION	OVER CAPACITY	DROP OFF	DAY TREATMENT	SHELTER
2011 Totals	661	281	0	248	8	124
2010 Totals	772	326	0	310	13	123
2009 Totals	755	270	1	377	17	90
2008 Totals	882	335	2	386	18	141
2007 Totals	903	291	2	471	13	126

BCSD	BARTHOLOMEW COUNTY SHERIFFS DEPARTMENT
COURT	BARTHOLOMEW COUNTY CIRCUIT COURT
CPD	COLUMBUS POLICE DEPARTMENT
DCS	DEPARTMENT OF CHILD SERVICES
EPD	EDINBURGH POLICE DEPARTMENT
HPD	HOPE POLICE DEPARTMENT
ISP	INDIANA STATE POLICE

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MINORITY REPRESENTATION OF BARTHOLOMEW COUNTY YOUTH

The overrepresentation of minority youth, particularly in secure detention, has become a significant concern in this country, receiving attention at the local, state and national levels. In response to this concern, the graph below contains information regarding the percentage of populations by race served at the Center.



Using data from the 2009 online *Kids Count in Indiana Data Book*, the population by race for ages 0-18 in Bartholomew County were as follows:

White	85.3%	Asian	3.9%
Black/African American	3.2%	Mixed (2 or more races)	N/A
Hispanic (of any race)	7.3%	Other	N/A

**The above statistics are from 2009 as this is the most recent updated information*

The numbers of Bartholomew County youth by race and the programs in which these youth were served are as follows:

Program	Asian	Caucasian	African American	Hispanic	Mixed	Other
Drop Off	1	208	13	14	11	1
Detention	0	229	11	9	29	3
Shelter	0	111	4	0	7	2
Day Treatment	0	6	1	0	1	0
TOTALS	1	554	29	23	48	6

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REFERRALS BY OFFENSE

Juveniles come to the Youth Services Center for various delinquent acts or because they are considered to be a child in need of services (CHINS). Often a youth will have multiple offenses and will be listed only by the most serious offense charged at the time of admission.

Detainment for most offenses is a judgment call made by the Center's intake officers. The list presented below reflects the offenses for youth brought to the Center in 2011.

Battery	78	Intimidation	20
Burglary	6	Invasion of Privacy	3
Child Molesting	5	Leaving the Scene of an Accident	1
CHINS	23	OMVUI, DUI	3
Confinement	1	Possession of a Firearm	1
Conversion	19	Possession of a Narcotic Drug	1
Court Order	8	Possession of Controlled Substance	20
Criminal Mischief	12	Possession of knife on school grounds	2
Criminal Recklessness	3	Possession of Marijuana/Hashish	34
Curfew	8	Possession of Meth	1
Dealing in Controlled Substance	1	Possession of Paraphernalia	4
Dealing in a Counterfeit Substance	1	Public Indecency	2
Dealing in Marijuana	3	Public Intoxication	1
Disorderly Conduct	4	Receiving Stolen Property	4
Driving without a License	8	Residential Entry	1
Escape	6	Resisting Law Enforcement	29
False Reporting/Informing	7	Robbery	3
Fraud	1	Runaway	149
Illegal Consumption/Alcohol	59	Theft	79
Incorrigibility	36	Trespass	1
Inhaling Toxic Vapors	1	Truancy	31
Interfering with a 911 call	1		

10 MOST FREQUENT REFERRALS						
OFFENSE	2007	2008	2009	2010	2011	5 YEAR AVERAGE
Runaway	172	167	144	152	149	157
Theft	120	143	108	88	79	108
Battery	105	110	80	107	78	96
Illegal Consumption/Alcohol	115	113	85	73	59	89
Possession of Marijuana/Hashish	70	52	46	42	34	49
Resisting Law Enforcement	32	28	43	67	29	40
CHINS	26	45	37	34	23	33
Incorrigibility	34	29	22	26	36	29
Truancy	28	23	19	35	31	27
Burglary	14	13	25	22	6	16

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FACILITY CAPACITY, CENSUS AND AVERAGE LENGTH OF STAY

Capacity at the Center differs by program. The rated bed capacity for Detention is 16, Shelter is 10, and Day Treatment is set at 10. Detention and Day Treatment can exceed capacity if necessary, but Shelter is limited to 10 by the operating license provided by the Family and Social Services Administration.

Census at the Center is determined by looking at bed utilization and the average length of stay of each youth. Shelter youth are limited by license to a maximum stay of 60 days while Detention has no such licensing limitation. The length of stay for detention youth prior to sentencing depends upon the length of time required for them to be processed through the juvenile justice system. However, once sentenced, youth in Detention are limited to a maximum sentence of 90 days for youth under 17 and 120 days for youth 17 and older. Day Treatment is designed in such a way that a youth will typically need to spend a minimum of 120 days in the program.

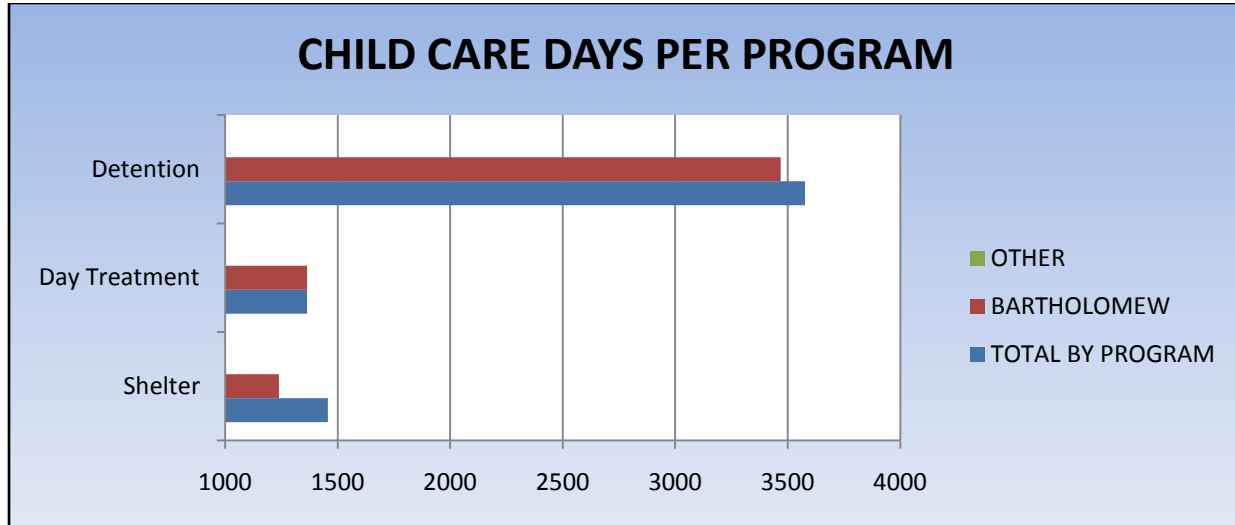
The graphs below represent the average daily census and the average length of stay by program for youth served at the Center in 2011 for Bartholomew County.

5 YEAR COMPARISON OF AVERAGE CENSUS					
Placed	2007	2008	2009	2010	2011
Detention	14	15	11	13	8
Day Treatment	7	6	6	4	3
Shelter	7	6	4	4	3

5 YEAR COMPARISON AVERAGE LENGTH OF STAY IN DAYS				
PLACED	YEAR	TOTAL BY PROGRAM	FEMALE	MALE
DETENTION	2011	11	9	12
	2010	14	11	16
	2009	14	13	14
	2008	15	14	16
	2007	15	12	17
DAY TREATMENT	2011	131	N/A	131
	2010	117	190	95
	2009	105	72	112
	2008	113	N/A	113
	2007	118	103	93
SHELTER	2011	10	8	11
	2010	12	11	13
	2009	13	13	13
	2008	14	14	15
	2007	16	14	17

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Since opening in 1992, the Circuit Court Judge and County Council have provided a total of eight beds in Detention and Shelter for use by other counties through a purchase of service. The chart on the following page reflects the total childcare days for each program and the portion of childcare days provided to other counties.



5 YEAR COMPARISON CHILD CARE DAYS BY PROGRAM				
PLACED	YEAR	TOTAL BY PROGRAM	BARTHOLOMEW	OTHER
DETENTION	2011	3577	3468	109
	2010	4920	4690	230
	2009	3982	3601	381
	2008	5461	5236	225
	2007	4950	4858	92
DAY TREATMENT	2011	1364	1364	0
	2010	1528	1528	0
	2009	2006	2006	N/A
	2008	2040	2040	N/A
	2007	2468	2468	N/A
SHELTER	2011	1456	1239	217
	2010	1703	1471	232
	2009	1297	1183	114
	2008	2345	2091	254
	2007	2485	2169	316

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HOUSING YOUTH FROM OTHER COUNTIES

Other counties frequently request access to Detention and Shelter services at the Center. In 2011, five counties requested these services. These five counties placed 18 youth in Detention and 14 youth in Shelter. In 2010, 42 out of county youth were placed in Detention and 12 were placed in Shelter.

The chart below shows which counties requested services and the subsequent placements provided.

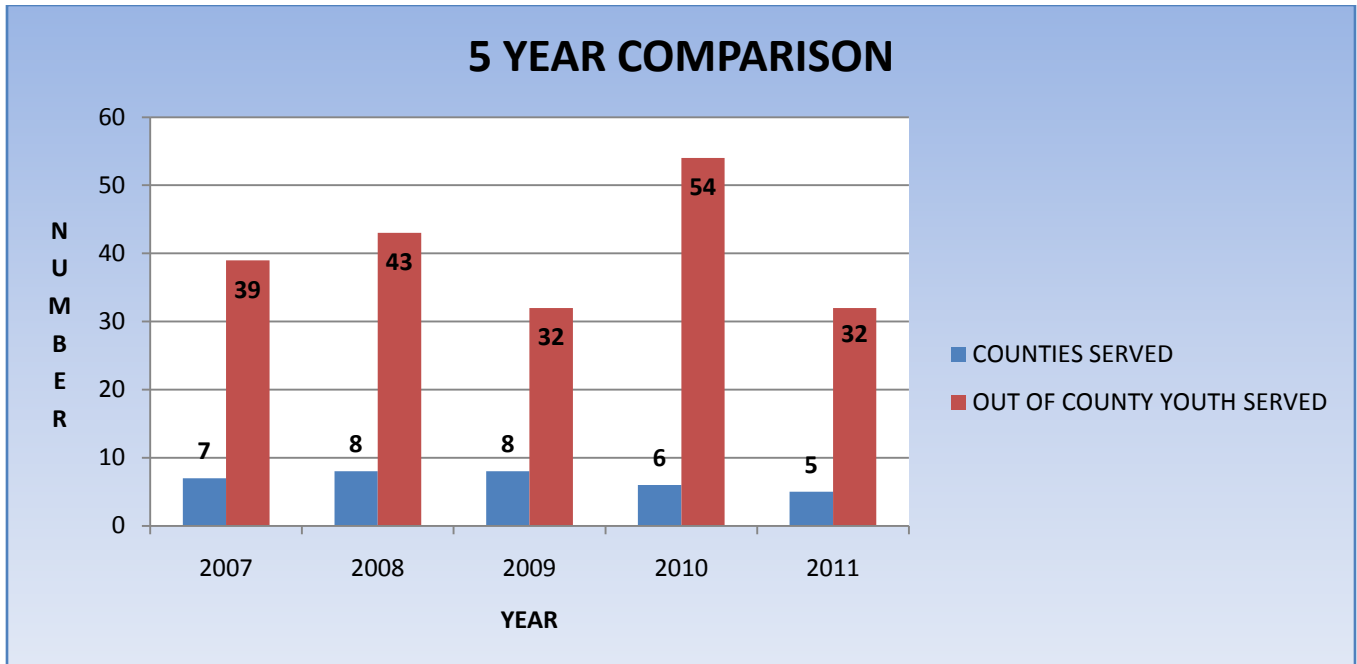
COUNTY	REFERRAL	TOTAL	DETENTION	OVER CAPACITY	SHELTER
BROWN	DCS	21	18	0	3
JACKSON	DCS	2	0	0	2
JOHNSON	DCS	3	0	0	3
JOHNSON	PROB	1	0	0	1
MARION	DCS	1	0	0	1
SHELBY	DCS	2	0	0	2
SHELBY	PROB	2	0	0	2
TOTALS		32	18	0	14

5 YEAR COMPARISON				
YEAR	TOTAL	DETENTION	OVER CAPACITY	SHELTER
2011	32	18	0	14
2010	54	42	0	12
2009	32	21	0	11
2008	43	21	0	22
2007	39	10	3	26

PROB Probation Department
DCS Department of Child Services

The graph on the next page provides a five-year comparison of the numbers of counties and youth from those counties utilizing bed space at the Center.

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DAY TREATMENT

Day Treatment provides adjudicated youth with an opportunity to remain in the community while they participate in an intensive program that seeks to address their current inability to appropriately function within society. Most Day Treatment youth have a history of serious legal difficulties. They typically experience challenges in succeeding in school and have participated in other interventions. Without Day Treatment, these youth would often be placed outside the home in a Department of Correction or other residential placement.

Day Treatment is a group-based program centering on effective decision-making and accountability for one's actions. Youth receive assistance from staff as they provide support for one another and attempt to act in a more appropriate manner within the community. Supervision begins immediately after school until 9:00 p.m., Monday through Friday. On weekends, youth participate from 8:30 a.m. to 5 p.m. on Saturdays and from 12:00 p.m. to 9 p.m. on Sundays. While in their parent's home these youth are monitored with various levels of intensity including electronic monitoring. The level of monitoring required is determined based upon the stage of the program the youth is in and the functioning level of the youth and their family.

Programming consists of group sessions with role-play, study time, recreation time, life skills training, and participation in cognitive curricula that include Thinking for a Change (Problem Solving/Decision-Making), Aggression Replacement Training (Anger Management), and the Matrix, which is a cognitive-behavior curriculum provided by Centerstone for youth with alcohol/drug abuse issues. Youth participate in money management and vocational training, as well as a variety of educational outings and community service projects that allow staff to assess the functioning of the youth while they are in the community.

Family issues are addressed in Day Treatment through participation in parenting education using the Parent Project® curriculum, weekly parent support group sessions, and

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family meetings and home visits. A more positive and productive family unit is a primary goal of the program.

On January 1, 2012, five (5) participants remained in the Day Treatment Program that had been referred in 2010. Throughout 2011, Day Treatment accepted eight (8) new referrals. Of these thirteen (13) participants, three (3) or 23% completed the Program, seven (7) or 54% did not complete the Program, and three (3) or 23% remain active in Day Treatment at year-end.

Of the three (3) Program participants that completed Day Treatment three (3) youth continue to live in the community with an approved family member or guardian.

Of the seven (7) Program participants that did not complete Day Treatment, all were discharged for repeatedly failing to comply with Day Treatment expectations as well as the expectations established within the home and served their suspended commitment to detention. Two (2) youth remain in secure detention currently and the other (5) have been released and are living in the community.

AFTERCARE/COMMUNITY LIAISON

The Aftercare/Community Liaison program is a collaboration between the Youth Services Center and Bartholomew County Community Corrections that provides services to juveniles placed on home detention/electronic monitoring. These youth typically face multiple challenges that include a lack of appropriate or adequate parental support and supervision, and limited access to opportunities that support positive youth development. The Aftercare/Community Liaison models effective supervision and interpersonal skills for parents and other family members and seeks to create access to and support opportunities that promote positive youth development. These opportunities may include such things as employment, participation in appropriate leisure time activities, and opportunities for community service.

The Aftercare/Community Liaison provides services on a 24 hour per day, seven- day per week basis. These services include four visits to the juvenile each week that take place at the juvenile's home, school, and/or workplace, and three contacts with parents/ guardians and other appropriate family members.

Juveniles referred to this program have committed offenses that do not necessarily require secure detention but warrant an increased level of supervision. In addition, the Liaison provides electronic monitoring and other limited services for juveniles during the first three months of Day Treatment and at other times during program participation on an as needed basis.

The ultimate outcome sought by the funding of this position is the reduction of recidivism among juvenile offenders placed on home detention/electronic monitoring. A secondary goal is to ensure completion of a high school education either through graduation from the young person's home school or through completion of the GED and participation in gainful employment.

During the 2011 funding cycle, the Aftercare/ Community Liaison served 102 Bartholomew County juveniles on home detention/electronic monitoring. Of these 102, 92 cases or 90% have been closed with a successful completion of the program. Ten (10) cases or 10% were closed as unsuccessful. Eighteen (18) juveniles remain active. Among the 92 juveniles successfully completing their time on home detention/electronic monitoring, 83 of

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these youth or 81% have not re-offended. The nineteen (19) youth or 19% that did not successfully complete home detention/electronic monitoring were discharged due to the following: charged with a new offense (2); major rule violation(s) (17).

TRANSITION/AFTERCARE SERVICES

In November 2002, the Center began looking at investing in another new service to juvenile offenders and their families. Research indicates that offenders are more likely to succeed when provided with aftercare or reentry support services upon release from incarceration. In addition, Indiana state statute mandates that any young person sentenced by the Court to serve a sentence in a juvenile detention facility be provided with transition services after completion of his/her sentence. In response to this research and the state's mandate, in November 2002 a team of four juvenile justice professionals participated in a weeklong training session on the critical elements of re-entry and aftercare services. This training was provided, at no cost to Bartholomew County, through a collaboration of the National Institute of Corrections and the Office of Juvenile Justice and Delinquency Prevention.

Beginning early in 2004, utilizing existing juvenile justice staff and volunteer mentors, the Center began offering transition/aftercare services to a number of local youth. Those eligible for this program are youth serving a sentence of 30 days or more in detention, youth referred by the court as they return to the community from an out-of-home placement, and youth referred by parole upon completion of a Department of Correction placement. Services revolve around the formation of a transition team that includes the family and are provided for up to 90 days. Youth remaining on formal reporting probation after serving a sentence in detention are not referred for Transition/Aftercare Services.

Members of the Transition/Aftercare Services team consisting of the Juvenile Magistrate, the Juvenile Probation Supervisor, the Aftercare/Community Liaison, the Center Director, the Day Treatment Program Coordinator, and the Center's Education Transition Coordinator meet regularly at the Youth Services Center. The purpose of these meetings is to review the progress and challenges in implementing this program and to discuss current and upcoming referrals.

There were four (4) referrals made to transition services in 2011. Of these four (4), four (4) youth or 100% voluntarily accepted the services. Zero (0) youth or 0% declined. Out of the four (4) that accepted services, three (3) or 75% successfully completed and have not committed a new offense. One (1) youth or 25% did not successfully complete because of technical violations. Zero (0) youth or 0% continues to receive services.

JUVENILE WORK CREW

The Bartholomew County Youth Services Center assumed responsibility of juvenile work crew late in 2010 and operated this program throughout 2011. Youth that are assigned to juvenile work crew are referred by the court or juvenile court services as a form of graduated sanctions. Such referrals often replace time in secure detention and/or additional time on probation while providing the youth an opportunity to improve the community and develop a stronger work ethic.

There were many different projects and activities completed by juvenile work crew in 2011.

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Among them include, but are not limited, to:

- Assisting Southwest Fire Station with Cleaning of Equipment and the building
- Assisting housing partnership
- Picking up trash from county streets
- Assisting Columbus Parks & Recreation with Park Clean Up
- Assisting Bartholomew County Fairgrounds with Clean-up
- Painting different buildings in the community
- Assisting PAAL with Cleanup and Maintenance
- Trimming weeds around the Community Corrections building and cleaning vehicles
- Picking up trash at community parks
- Assisting Ethnic Expo with trash pick-up and tear down
- Cleaning up area around Youth Services Center

In 2011, Juvenile Work Crew served 147 youth. Those youth provided the county with 1,176 hours worked within the community, or 147 eight-hour workdays. This program saved approximately \$11,760, which would have been the cost if this work had been completed by community agencies at \$10 per hour.

YOUTH RETURNING TO DETENTION

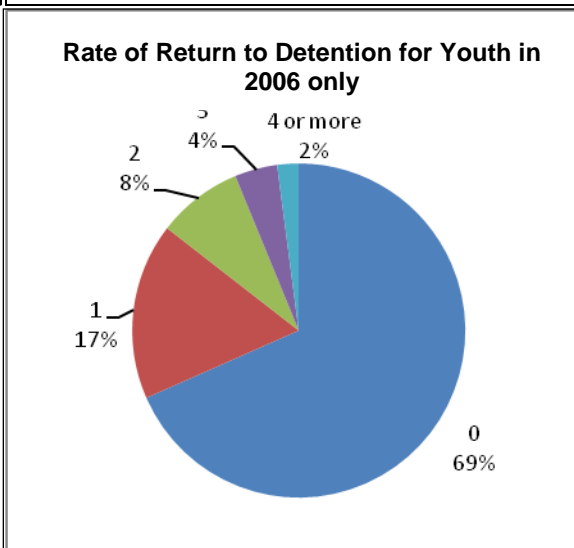
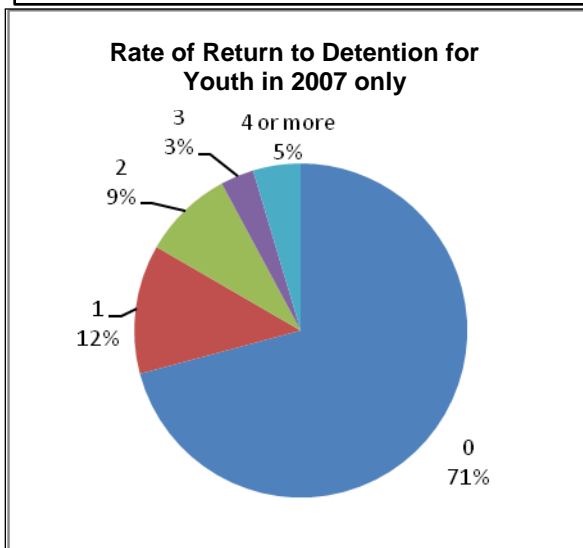
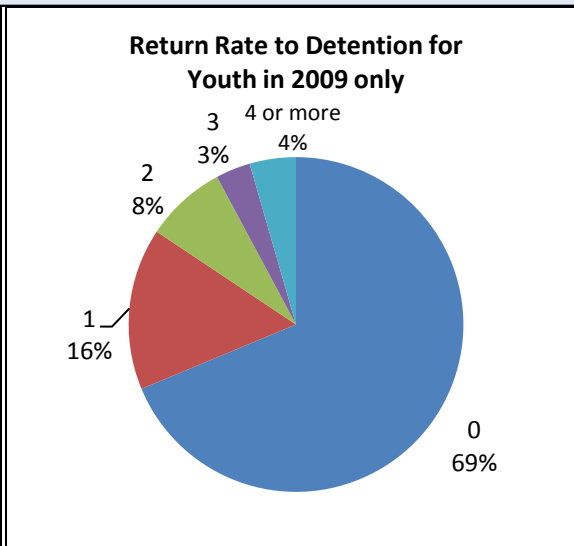
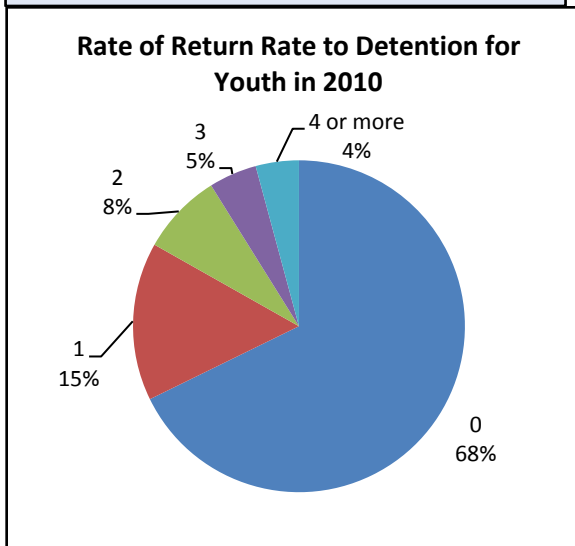
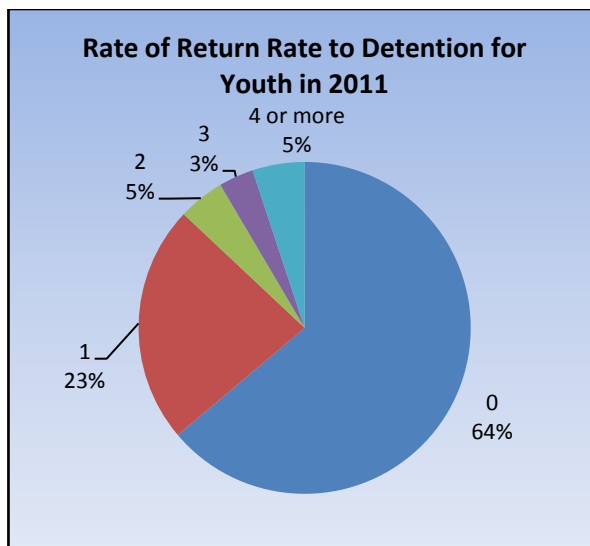
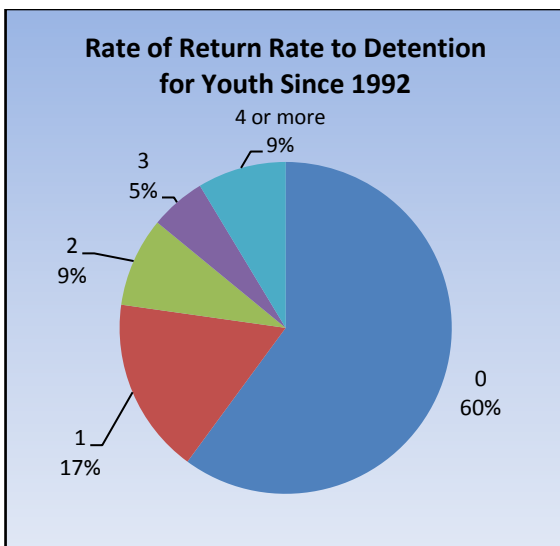
Reducing the number of youth returning to the Center's programs remains a primary goal of the Center. The following graph reflects Bartholomew County youth by the number of times these juveniles have been held in secure Detention since the Center opened in 1992. No value judgment is made on the nature of the offense or the reason youth may or may not have been detained. Since its inception, the Center has tracked the rate of return for all youth served at the Center. Over the course of 19 years of operation, 60% of all youth served in Detention have not returned to the Center a second time. Over this same 19 years, the percentage of youth placed in Detention four or more times has increased from 7% to 9%.

It is difficult to compare Bartholomew County's data to federal or state statistics, as most facilities do not keep records on rates of return to detention. This is due to the fact that detention is not typically used for the purpose of providing an intervention but rather as a facility for housing youth in order to ensure public safety and the youth's appearance in court.

A non-return rate of more than fifty percent would indicate that the Center's programs are having an immediate and positive effect on the youth being served by these programs. The Center strives to determine what changes can be made or added to its current programming to increase the number of youth who do not return to the Center, and more importantly, who do not continue to commit crimes in the community as either juveniles or adults.

The pie graphs on the following page reflect the rate of return to detention for all youth served at the Center since its inception in 1992 (left) and the rate of return to detention for those youth served during the previous five calendar years.

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AGE OF YOUTH AT YOUTH SERVICES

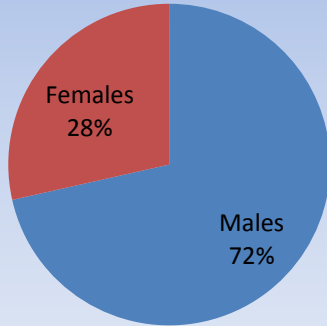
The Bartholomew County Youth Services Center is committed to serving all youth in need of its services. The age of a youth often has an impact on the way the Center's services are provided. The table below shows the age of the youth who received some type of services at the Youth Services Center in 2011.

AGE OF CENTER YOUTH FOR 2011				
AGE	DROP OFF	SHELTER	DETENTION	TOTAL
9	4	0	0	4
10	3	3	1	7
11	8	2	9	19
12	11	5	4	20
13	32	17	24	73
14	34	24	34	92
15	44	43	71	158
16	63	29	69	161
17	49	15	76	140
18 or above	0	0	10	10

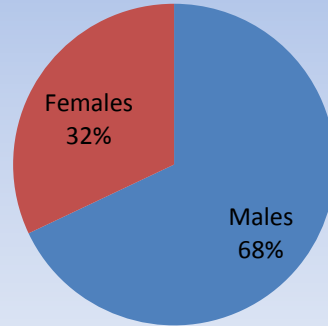
GENDER OF DETENTION YOUTH

The Bartholomew County juvenile justice system has focused on creating gender specific programming within Bartholomew County. In 2010, a gender specific curriculum for females in beginning called Moving On. Over the years, there has been a heightened awareness that females are entering the criminal justice system at an increased rate. The pie graphs on the following page reflect the rate of male and female residents placed in detention since its inception in 1992 (left) and the rate during the previous five calendar years.

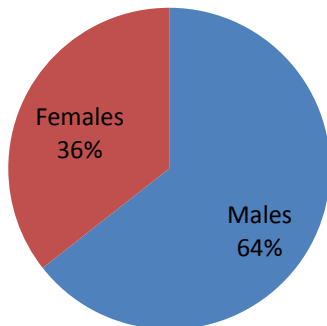
**Gender of Youth Placed
in Detention since 1992**



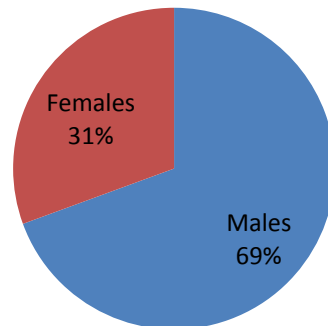
**Gender of Youth Placed
in Detention in 2011**



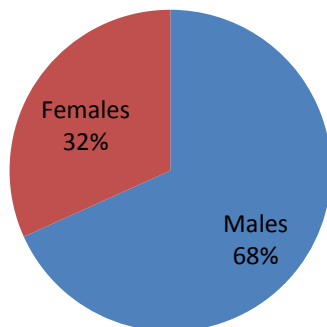
**Gender of Youth Placed
in Detention in 2010**



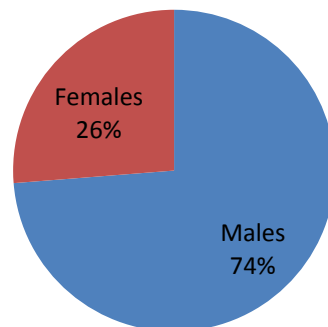
**Gender of Youth Placed
in Detention in 2009**



**Gender of Youth Placed
in Detention in 2008**



**Gender of Youth Placed
in Detention in 2007**



PARENTING EDUCATION AND INVOLVEMENT

The Center's Director, Assistant Director, two Intake Officer, Day Treatment Program Coordinator, and Youth Care Workers are trained facilitators for the Parent Project®, a parenting training program specifically designed to help parents prevent and intervene in the most destructive of adolescent behaviors. Parent Project® was designed for high-risk children and youth facing challenges that include poor school attendance or performance, emotional and behavioral problems, drug and alcohol use, suspected criminal activity, gang affiliation, and arrests. This design makes the Parent Project® an appropriate parenting education curriculum to be used in working with the parents of participants in the Day Treatment Program and other youth involved with juvenile probation and the juvenile court. Recently, Parent Project® referrals have also been opened up to the Bartholomew County School Corporation and some school officials have been utilizing this

Parent Project® participants meet for 12 consecutive evenings, once a week. A workbook, A Parent's Guide to Changing Destructive Adolescent Behavior, accompanies all twelve sessions. This activity based, culturally sensitive curriculum maximizes learning, increases retention, and is facilitator and parent friendly.

Thanks to support provided through an Indiana Department of Correction grant, Bartholomew County continues to be able to train two additional individuals to facilitate the Parent Project® curriculum each year.

Since its inception, the Center has offered daily visitation for Detention and Shelter residents. This is done in an effort to facilitate and support healthy and appropriate family interaction since the majority of young people residing at the Center will eventually return home. In addition, staff at the Center strive to serve as an example for parents, modeling for them how they might appropriately interact with and exhibit care and concern for their children.

2011 DETENTION ART RESIDENCY

In 2011, the Bartholomew County Youth Services Center once again brought in an artist to conduct an art residency. As in the previous three years, the Center once again brought in music artist Doug Babb. Through technology, Doug was able to transform lyrics and spoken words into music created by the detention residents. The results continue to provide stunning insights into the lives of these young men and women and the trials they have overcome and current challenges they face on a daily basis.

LICENSING

The Department of Correction found the Center's Detention program and facilities in full compliance in 2011 with a score of 100% on mandatory standards and 96.7% on all non-mandatory standards. Compliance for Detention is based on 173 standards that require primary and secondary documentation. Maintaining this documentation involves a major commitment of administrative staff time and effort.

The Center's Shelter services are licensed by the Indiana Family and Social Services Administration. Standards for Shelter are based on a different set of rules that do not require any prepared documentation, but rather rely on a yearly spot check for compliance. The Center was also compliant with all Shelter licensing requirements for the year 2011.

2011 YEAR END REPORT

PERSONNEL

The Center hired 10 new employees in 2011, which is significantly down from the previous year when 22 new employees were hired. This is the lowest number of staff hired in a one year period since 2002 (9) and the second lowest on record since the Center opened in 1992. This is also the second time on record that the center did not have to hire any full-time Youth Care Workers without filling it internally.

Relief Youth Care Workers at the Center cover for employees on sick, vacation, and personal leave and for staff involved in training. Relief staff constitutes a substantial savings compared to paying full-time staff overtime for this coverage. Part-time Youth Care Workers are essential staff at the Center and are very difficult to retain. They are typically employees who are working for the Center only while they are engaged in college studies or seeking full-time employment. However, when full-time positions open at the Center, part-time employees and relief staff have the first option to apply and are often hired for these positions.

The chart on the following page shows the positions for which new employees were hired in 2009, 2010, and 2011. This chart does not reflect transfers of staff from one position to another within the Center, unless the staff member was promoted to a supervisory position.

Position	New Hires			Total Positions
	<u>2009</u>	<u>2010</u>	<u>2011</u>	
Director	0	0	0	1
Assistant Director	0	0	0	1
Day Treatment Program Coordinator	0	0	0	1
Counselor	0	0	0	1
Bookkeeper	0	0	0	1
Nurse	0	0	1	1
Intake Officer	2	3	0	4
Teachers	1	0	0	3
Full-time Youth Care Workers	1	2	0	15
Part-time Youth Care Workers	10	14	4	7
Relief Youth Care Workers	1	2	5	N/A
Control Officers	0	0	0	4
Cooks (Part & Full Time)	0	1	0	3

2011 YEAR END REPORT

COUNTY GENERAL BUDGET 2011

TOTAL 2011 BUDGET (Detention, Shelter, Day Treatment)	\$1,472,187
UNEXPENDED BALANCE	<u>\$ 70,618</u>
TOTAL 2011 EXPENSES (Detention, Shelter, Day Treatment)	\$1,401,569
 AVERAGE MONTHLY COUNTY EXPENDITURES	 \$ 116,797

INCOME

PER DIEMS	SHELTER	DETENTION	DAY TREATMENT	TOTAL
TOTAL PER DIEMS	\$ 24,570	\$ 10,450	\$ 132,570	\$167,590

CHINS/BARTHOLOMEW COUNTY SHELTER **\$149,063**

GRANTS	<u>2010</u>	<u>2011</u>
INDIANA DEPARTMENT OF EDUCATION	\$ 31,954	\$26,681
BARTHOLOMEW COUNTY SCHOOL CORP	\$117,690	\$117,690
DEPARTMENT OF CORRECTION	* \$ 72,800	\$59,942
TITLE ONE	* \$ 34,433	\$33,854
TITLE ONE STIMULUS MONEY	* \$ 17,150	\$ 0
TITLE II	* \$ 20,000	\$ 0
 TOTAL GRANTS	 \$294,027	 \$238,167

*The expenditures against which the DOC, Title I, Title I Stimulus, and Title II, grants are applied are separate from those expenditures covered by the Bartholomew County budget. As a result, these grant amounts are not included below in the grant income total.

	<u>2010</u>	<u>2011</u>
GRANT INCOME (Applied against local expenditures)	\$144,383	\$ 93,796
PER DIEM INCOME	\$239,010	\$167,590
MISCELLANEOUS INCOME (Reimbursements)	\$ 1,177	\$ 592
BARTHOLOMEW SHELTER/CHINS	\$126,565	\$149,063
TITLE 1 STIMULUS MONEY	\$ 17,150	\$ 0
 TOTAL BUDGET SAVINGS TO COUNTY	 \$528,285	 \$411,041

2011 YEAR END REPORT

	<u>2010</u>	<u>2011</u>
TOTAL COUNTY EXPENSES	\$1,430,228	\$1,472,187
TOTAL INCOME AGAINST COUNTY EXPENSES	<u>\$ 528,285</u>	<u>\$ 411,041</u>
COST TO BARTHOLOMEW COUNTY	\$901,934	\$1,061,146

PLACEMENT COST ASSESSMENT

Costs for services at the Center vary from one program to another and include the majority of the direct costs of serving program participants. These figures do not, however, include the full costs of employee benefits and the facility's utility and maintenance costs that are paid from the County Commissioner's budget.

Per Diem rates for operating the Center's programs and services in 2011 were \$110.00 for Detention, \$125.00 for Shelter for Bartholomew County referrals, \$135.00 for out-of-county referrals, and \$90.00 for Day Treatment. The 2011 average per diem rate for Detention in the State of Indiana was \$128.00

In 2011 the Youth Services Center provided, for Bartholomew County youth, 3,468 childcare days in Detention, 1,239 childcare days in Shelter and 1,364 childcare days in Day Treatment compared to 4,690, 1,471 and 1,528 respectively in 2010. The following chart reflects what the costs would have been to provide these services to Bartholomew County youth at another facility assuming an average per diem rate based on detention centers throughout the state and the average cost of group home/shelter facilities throughout the state. The alternative to Day Treatment would be out-of-home placement that has been estimated at \$180 per day. This figure is based on the average cost of institutional out-of-home placement care for a delinquent youth throughout 2011.

Childcare Days by Program		Cost Estimate
Detention	3,468 @ \$128/Day	\$ 443,904
Shelter	1,239 @ \$ 209/Day	\$ 258,951
Day Treatment	1,364 @ \$180/Day	<u>\$ 245,520</u>

TOTAL ESTIMATED COST FOR SERVICES IF PROVIDED BY OTHER CENTERS/PLACEMENTS	\$ 948,375
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(This total does not include the cost of transportation including transport personnel, vehicle wear and tear, fuel, etc.)

TOTAL COST TO OPERATE LOCAL PROGRAMMING	\$ 1, 061,146
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2011 Cost to Operate Youth Services Center (This does not include the cost of expenses incurred from the County Commissioner's budget, e.g., insurance benefits, utilities and maintenance for the facility, etc.)

ADVANTAGES OF LOCAL PROGRAMMING

Since its inception, the Bartholomew County Circuit Court and Center administration have continued to expand the services available to Bartholomew County youth through the Center. The development and expansion of services has brought to the community program opportunities that may not be available in other communities. Some examples are as follows:

- The Center uses a group based, positive peer culture program through which participants learn and develop new skills to assist them in achieving future success in the community. Only two other detention facilities in the state are known to offer similar therapeutic programming.
- The Center, in partnership with the Bartholomew Circuit Court and Court Services, follows the principles and practices promoted by What Works. This has led to the utilization of empirically validated practices, tools, and curriculums that are proven to be effective in changing offender attitudes and behavior and reducing recidivism.
- Multiple cognitive curriculum classes for both youth and families are offered locally as a part of the Center's Day Treatment program. Because these are group-based classes, many additional youth and families are referred for participation by probation and the courts. These Curriculums include ART (Aggression Replacement Training), TFAC (Thinking for a Change), Moving on for Girls, and Parent Project. In 2011, approximately 119 additional youth and families respectively participated in these curriculums.
- Daily visitation with immediate family members is available to every resident at the Center in an effort to encourage sustained family contact and communication. No other center in the state is known to offer daily visitation to every resident.
- A continuum of options is available to the Court with various levels of supervision and monitoring depending upon need in order to keep juveniles in the community and engaged with their families. These options mean that any payment for services resulting in revenue remains in Bartholomew County. This also means that re-entry services and the costs of these services may not be necessary.
- In addition to the aforementioned economic value, there is also value in having employment available for more than forty (40) professional and paraprofessional members of staff at the Center, as well as internship, practicum and other learning opportunities available for students attending local institutions of higher learning.
- Center residents, while placed outside the home, continue to be able to participate in many local, community-based activities and opportunities while at the Center.

Without these local options, there would be many hardships for both families and the community. Visitation for families would be much more limited, if accessible at all, depending on the availability of transportation to family members. Transportation of juveniles to and from court hearings and other professional appointments would be the responsibility of the Bartholomew County Sheriffs Department. This situation would result in costs above and beyond the per diem charged by the county incarcerating Bartholomew County juvenile offenders. In addition, Bartholomew County Sheriffs' deputies would be less available for law enforcement duties in our County, or additional personnel would need to be hired for law

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enforcement. These are considerations that the community and Bartholomew County government must keep in mind as they plan for the future.

MOVING FORWARD

The Bartholomew County Youth Services Center began its Day Treatment Program in August of 1995. Throughout its history, there have been challenges but they have been overcome as the Day Treatment Program was honored as being one of the four best juvenile programs in Indiana in 2005. Over the years, best practice in delivering programs and curriculums has progressed and the challenges faced by our youth have changed. Thus, it is time for the Day Treatment Program to once again alter some of its strategies and operations in order to remain an effective program.

Day Treatment will be a strong point of emphasis for the Youth Services Center in 2012. A comprehensive assessment of the program was conducted in 2011 and this provided valuable information as to where the program excels and where it falls short. Using this assessment as a guide, the Center has begun fundamental changes in the program and the training needed for staff to effectively assist today's youth.

PARTNERSHIPS

The mission of the Bartholomew County Youth Services Center is, in no small part, supported by different organization within the community. Their cooperation and friendship over the years has greatly assisted the Center in providing its residents with the services they need. While it would be difficult to list all those organizations that have supported the Center over the years, below is a partial list:

Agency on Aging
Bartholomew Consolidated School Corporation
Bartholomew County Court Services
Bartholomew County Extension Office (4-H)
Bartholomew County Sheriff's Department
Columbus Area Arts Council
Columbus Parks & Recreation
Columbus Police Department
Doug Babb
First Christian Church of Columbus
Housing Partnership Inc.
Human Services, Inc.
Indiana Youth Law T.E.A.M.
Prison Ministries-Burt Powell
United Way

IN CLOSING

2011 was a year that saw the Bartholomew County Youth Services Center recognized at a National Level at the National Partnership for Juvenile Services Symposium held in Indianapolis, Indiana. Cathy Vawter received the Bob Rader Detention Services Worker of the Year Award, which is awarded to individuals responsible for working in any form of detention services and recognize the significance of detention services professionals on the lives of at-risk and delinquent youth. In addition, John Pressley was recognized with the Bob Rader Line Staff of the Year award for his outstanding contribution to at-risk and delinquent youth.

In addition to individual staff honors, The Bartholomew County Youth Services Center was recognized as an organization. The Center was awarded with the 2011 *Juvenile Justice Trainers Association award for Excellence*. This award was presented to the Center for being an agency that has contributed to the field of juvenile justice through a particular training program, or through innovative use of the training function.